

CEO LETTER FINANCIAL HIGHLIGHTS

GROWTH IN BRAZIL

INNOVATION

OUR LEADERS

SHAREHOLDER INFO



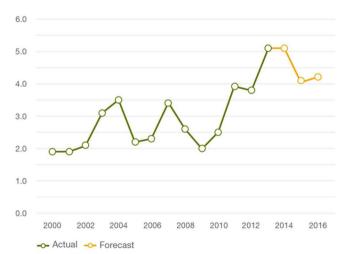


Already one of the world's most important agricultural countries, Brazil is the fourth-largest fertilizer user globally. Through 2016, Brazil is expected to grow faster than the three largest fertilizer users (China, India and the U.S.). To meet this growth, Mosaic began a five-year growth plan in Brazil to increase our blending capacity and warehousing, optimize our logistics and increase our sales.

To meet its growing demand, Brazil is likely to continue to import phosphate and potash at a much higher level than even a decade ago.

BRAZIL PHOSPHATE IMPORTS

Million Tonnes
DAP/MAP/MICROESSENTIALS®/TSP



Source: ANDA and Mosaic

Phosphate imports have grown by 8.1% annually since 2000 and 26.9% annually in the past five years, or equivalent to more than the 2013 imports to Africa, the Middle East and Argentina combined.

BRAZIL POTASH IMPORTS

Million Tonnes

MOP 12.0 10.0 9.0 6.0 5.0 3.0 2.0 1.0 0.0 2000 2002 2004 2006 2008 2010 2012 2014 2016

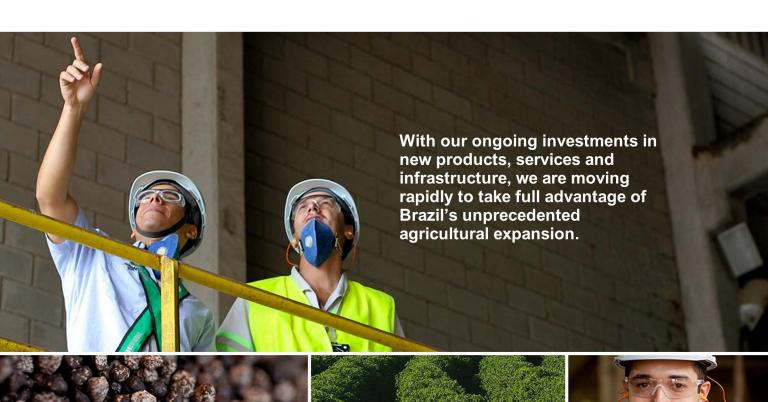
→ Actual → Forecast Source: ANDA and Mosaic

Potash imports have grown by 5.6% annually since 2000 and 20.1% annually since 2008, or equivalent to more than the 2013 imports to the United States and India combined.

MOSAIC'S PRESENCE IN BRAZIL

This map features Mosaic's current assets in Brazil, as well our growth projects throughout the country. Our newly expanded blending facility and 50,000-tonne capacity warehouse in Candeias, Bahia, will increase Mosaic's blending capacity and improve logistics capabilities. Construction has begun on an additional 50,000-tonne capacity warehouse in Sorriso, in the state of Mato Grosso. Both investments are expected to lead to a greater share of sales in these key areas.





MOSAIC'S BRAZIL 5-YEAR GROWTH STRATEGY

PLANNED INCREASED INVESTMENT OVER FIVE YEARS IN BLEND CAPACITY AND PORT ACCESS

FOCUS ON GROWING MOSAIC'S POTASH AND PHOSPHATES BUSINESS GROW BLENDING CAPACITY BY MORE THAN THREE MILLION TONNES BY 2018

"Brazil offers a great climate for Mosaic's growth. These investments will expand our presence in this growing country, expand our value to Mosaic's business growth and serve our customers more efficiently."

TOBIAS GRASSO, BRAZIL COUNTRY MANAGER

ASSISTIR AO VÍDEO EM PORTUGUÊS



2013 ANNUAL REVIEW AND BUSINESS OUTLOOK

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