



FINANCIAL HIGHLIGHTS

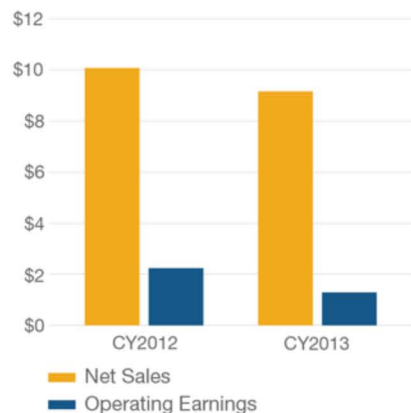


“We made huge progress on our growth strategy in 2013, and, as a result, Mosaic is positioned to emerge, in a stronger business environment, as the world’s leading crop nutrition company.”

JIM PROKOPANKO, PRESIDENT AND CEO

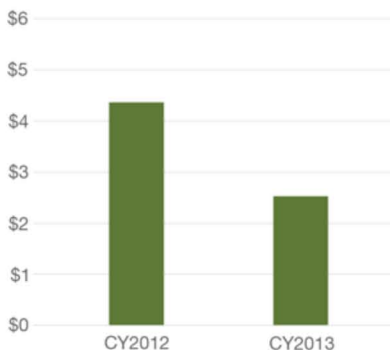
NET SALES AND OPERATING EARNINGS

Calendar Year / \$ In Billions



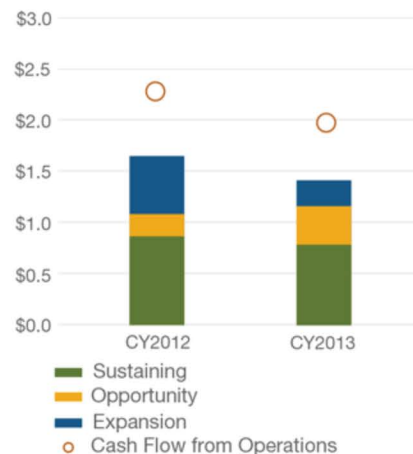
DILUTED EARNINGS PER SHARE

Calendar Year / \$ Per Share



CAPITAL EXPENDITURES AND CASH FLOW FROM OPERATIONS

Calendar Year / \$ In Billions

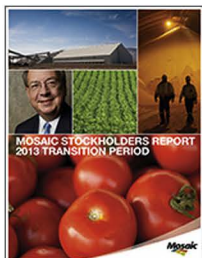


TWO-YEAR FINANCIAL OVERVIEW

Calendar Year In Millions (except per share amounts)	CY2012	CY2013
Net Sales	\$10,044.0	\$9,021.4
Gross Margin	2,729.7	2,015.4
Operating Earnings	2,203.4	1,339.9
Net Earnings	1,852.1	1,062.9
Diluted Net Earnings Per Share	4.34	2.49
Cash and Cash Equivalents	3,405.3	5,293.1
Total Assets	17,438.4	19,554.0
Total Long-term Debt	1,010.6	3,009.3
Total Equity	13,083.2	11,320.6
Net Cash Provided by Operating Activities	2,269.9	2,019.9
Capital Expenditures	1,674.7	1,426.6
Dividends Per Share on Common Stock	0.68	1.00

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